

2 May 2024

TEL +64 4 473 0111  
Level 11,1 Grey Street, Wellington 6011  
PO Box 25620, Wellington 6140  
New Zealand

s 9(2)(a)

Our ref F34480

Dear s 9(2)(a)

**Request for information regarding Ocean Emergency Response Capabilities**

Thank you for your email dated 4 March 2024 requesting the following information:

*“Any information MNZ holds regarding emergency ocean response capabilities from the start of 2023 onwards. Please include all correspondence with Ministers, other government departments and non-govt parties. Any generic email correspondence between MNZ staff can be excluded.”*

On 3 April 2024 we contacted you to let you know that due to consultations necessary to make a decision on your request we need to extend the timeframe until 2 May 2024.

**Response**

We have considered the above request under the Official Information Act 1982 (the Act).

94 documents fall within the scope of your request and are detailed in the document schedule attached as Appendix 1. The schedule outlines how the documents you requested have been treated under the Act.

Certain information is withheld or refused under the following sections of the Act:

- 6(b)(i) as release would be likely to prejudice the entrusting of information to the Government of New Zealand on a basis of confidence by the Government of any other country or any agency of such a Government
- 9(2)(a) to protect the privacy of natural persons
- 9(2)(f)(iv) to maintain the constitutional conventions for the time being which protect the confidentiality of advice tendered by Ministers of the Crown and officials
- 9(2)(g)(i) to maintain the effective conduct of public affairs through the free and frank expression of opinions by or between or to Ministers of the Crown or members of an organisation or officers and employees of any public service agency or organisation in the course of their duty
- 9(2)(h) to maintain legal professional privilege
- 9(2)(i) to enable a Minister of the Crown or any public service agency or organisation holding the information to carry out, without prejudice or disadvantage, commercial activities
- 9(2)(j) to enable a Minister of the Crown or any public service agency or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)
- 18(d) the information requested is or will soon be publicly available

You have the right to seek an investigation and review by the Ombudsman of this decision. Information about how to make a complaint is available at [www.ombudsman.parliament.nz](http://www.ombudsman.parliament.nz) or freephone 0800 802 602.

If you wish to discuss this decision with us, please feel free to email [ministerial.services@maritimenz.govt.nz](mailto:ministerial.services@maritimenz.govt.nz)

Yours sincerely

A handwritten signature in black ink, appearing to read 'C Ross', written in a cursive style.

**Christine Ross**  
Manager, Communications and Ministerial Services

Appendix One

Doc #	Title of Document	To	From	Date	Proposed decision on request
1	[EMAIL] RE: EXTERNAL: Salvage tug in Wellington	Nigel Clifford, Rory Sedgley (Ministry of Transport)	Shelley Tucker	30/01/2023	Withheld under s9(2)(g)(i)
2	[EMAIL] RE: EXTERNAL: Recent Incident and decision points for Master, including available tug limitations	Renny VanderVelde	Shelley Tucker	31/01/2023	Withheld under s9(2)(g)(i)
3	[BRIEFING] Emergency Towage Capability	Hon Michael Wood, Hon Kiri Allan	Maritime NZ	27/03/2023	Withheld under s9(2)(f)(iv)
4	[EMAIL] EXTERNAL: s 9(2)(f), s 9(2)(g)	Shelley Tucker	s 9(2)(f), s 9(2)(g)	20/04/2023	Withheld under s9(2)(j)
5	[EMAIL] FW: In confidence: Feedback from meeting with Minister Allan this evening, towage paper	Natasha Rave, Carl van der Meulen, Ministry of Transport	Shelley Tucker	20/04/2023	Withheld under s9(2)(g)(i)
6	[EMAIL] AMSA Catch-Up	Shelley Tucker, Renny VanderVelde, Dave Whiteridge, Rose Mein	AMSA	27/04/2023	Withheld under s6(b)(i)
7	[EMAIL] FW: EXTERNAL: Contact point for ETV discussions [SEC=OFFICIAL]	Shelley Tucker, Renny VanderVelde, Dave Whiteridge, Rose Mein	AMSA	27/04/2023	Withheld under s6(b)(i)

Doc #	Title of Document	To	From	Date	Proposed decision on request
8	[BRIEFING] Minister of Transport and Maritime NZ Director (excerpt only)	Hon Kiri Allan, Associate Minister of Transport	Maritime NZ	1/5/2023	
9	[EMAIL] RE: For review please: Brief for [REDACTED] and [REDACTED]	Nigel Clifford	Shelley Tucker	5/5/2023	Withheld under s9(2)(g)(i)
10	[EMAIL] In confidence: EVT work	[REDACTED]	Shelley Tucker	5/5/2023	Withheld under s9(2)(g)(i)
11	[EMAIL] In confidence: EVT work	[REDACTED]	Shelley Tucker	5/5/2023	Withheld under s9(2)(g)(i)
12	[EMAIL] EXTERNAL: Emergency towing equipment [REDACTED]	Shelley Tucker	[REDACTED]	9/05/2023	Withheld under s9(2)(j)
13	[BRIEFING] Minister of Transport and Maritime NZ Director (excerpt only)	Hon Kiri Allan, Associate Minister of Transport	Maritime NZ	26/05/2023	Withheld under s9(2)(f)(iv)
14	[EMAIL] RE: EXTERNAL: RE: Minister meeting on 20th	Kirstie Hewlett, Shelley Tucker	Daniel Mitchell, Minister Allan's Office	18/07/2023	Withheld under s9(2)(g)(i)
15	[EMAIL] COMMERCIAL IN CONFIDENCE: Towage pack and cover briefing	Kenny Crawford, Sharyn Forsyth, Peter Brunt, Deb Despard,	Shelley Tucker	21/07/2023	Withheld under s9(2)(g)(i)
16	[EMAIL] EXTERNAL: RE: [SEEMAIL] COMMERCIAL IN CONFIDENCE: Slide pack and cover memo of EORC	Shelley Tucker, Kate Rose (Minister Allan's Office), Natasha Rave	Daniel Mitchell, Minister Allan's Office	24/07/2023	Some information withheld under s9(2)(a)

Doc #	Title of Document	To	From	Date	Proposed decision on request
17	[EMAIL] [SEEMAIL] COMMERCIAL IN CONFIDENCE: Slide pack and cover memo of EORC - Options for Minister O'Connor - for decision please	(Ministry of Transport), Carl Van Der Meulen (Ministry of Transport) Peter Brunt, Kirstie Hewlett	Shelley Tucker	27/07/2023	Refused under 18(d)
18	[EMAIL] RE: [SEEMAIL] COMMERCIAL IN CONFIDENCE: Slide pack and cover memo of EORC - Options for Minister O'Connor - for decision please	Peter Brunt	Shelley Tucker	27/07/2023	Withheld under s9(2)(g)(i)
19	[BRIEFING] – Ocean Emergency Response Capabilities (EORC) and slide pack	Hon Damien O'Connor	Maritime NZ	27/07/2023	Withheld under s9(2)(f)(iv)
20	[EMAIL] EXTERNAL: RE: COMMERCIAL IN CONFIDENCE: Slide pack and cover memo of EORC - Minister O'Connor	Shelley Tucker	Daniel Mitchell, Minister Allan's Office	28/07/2023	Some information withheld under s9(2)(a)
21	[EMAIL] RE: Please add to August Directors Report attached	Lizzy Cohen, ELT	Shelley Tucker	31/07/2023	Some information withheld under s9(2)(a), out of scope
22	[EXCERPT] Briefing to the Incoming Associate Minister	Hon Damien O'Connor	Maritime NZ	August 2023	Previously supplied to you in August 2023 by the Associate Minister of Transport
23	[EMAIL] EXTERNAL: Wellington towage changes	Shelley Tucker	Greater Wellington Regional Council	1/08/2023	Withheld under s9(2)(g)(i)

Doc #	Title of Document	To	From	Date	Proposed decision on request
24	[EMAIL] RE: EXTERNAL: Media Query re: Urgent Advice for ETV	Shelley Tucker, Adam Walker	Daniel Mitchell, Minister Allan's Office	7/08/2023	Withheld under s9(2)(g)(i)
25	[EMAIL] RE: For comment: Draft briefing request for PM - s 9(2)(f), s 9(2)(j) - due COP Tue 8/8	Vince Cholewa, Peter Brunt, Christine Ross	Shelley Tucker	8/08/2023	Withheld under s9(2)(j)
26	[EMAIL] Re: EXTERNAL: FW: ETV project	Shelley Tucker	Natasha Rave (Ministry of Transport)	6/09/2023	Withheld under s9(2)(i)
27	[EMAIL] procurement plan 1 quote - s 9(2)(f), s 9(2)(j) EORC - for final approval	Shelley Tucker	Olivia Tuatoko	15/09/2023	Withheld under s9(2)(i)
28	[EMAIL] EXTERNAL: ETV project and s 9(2)(f), s 9(2)(j)	s 9(2)(f), s 9(2)(j)	Shelley Tucker	15/09/2023	Withheld under s9(2)(i)
29	[EMAIL] RE: EXTERNAL: RE: COMMERCIAL IN CONFIDENCE: Supporting material	Shelley Tucker	s 9(2)(f), s 9(2)(j)	18/09/2023	Withheld under s9(2)(g)(i)
30	[EMAIL] CE Approved: s 9(2)(f), s 9(2)(j) EORC - for final (one-up) approval	Shelley Tucker	Jane Wallace	21/09/2023	Withheld under s9(2)(i)
31	[EMAIL] Re: EXTERNAL: Re: In confidence: Support for further towage work	Shelley Tucker	s 9(2)(f), s 9(2)(j)	29/09/2023	Withheld under s9(2)(g)(i)
32	[EMAIL] EXTERNAL: Worked up draft scenarios and capability charts	Shelley Tucker	s 9(2)(f), s 9(2)(j)	11/10/2023	Withheld under s9(2)(i)
33	[EMAIL] FW: EXTERNAL: For Review: Draft Stakeholder Report - Maritime Casualty Response Emergency Towing Capability Workshop [SEC=OFFICIAL]	Shelley Tucker, Blair Simmons	Neville Blakemore	13/10/2023	Withheld under s6(b)(i)

Doc #	Title of Document	To	From	Date	Proposed decision on request
34	[EMAIL] EXTERNAL: MNZ EORC market sounding plan and draft market brief [REDACTED] _NZ-ACTIVE.FID2946616]	Shelley Tucker	[REDACTED]	30/10/2023	Withheld under s9(2)(i)
35	[EMAIL] For comment: Draft media reply about emergency towage	Shelley Tucker, Sharyn Forsyth	Vince Cholewa	1/11/2023	Some information withheld under s9(2)(a) and s9(2)(g)(i)
36	[EMAIL] RE: EXTERNAL: [REDACTED] _NZ-ACTIVE.FID2939430]	Shelley Tucker	[REDACTED]	1/11/2023	Withheld under s9(2)(j)
37	[EMAIL] Commercial in confidence: Catch-up	[REDACTED]	Shelley Tucker	7/11/2023	Withheld under s9(2)(j)
38	[EMAIL] RE: EXTERNAL: RE: Commercial in confidence: Catch-up	[REDACTED]	Shelley Tucker	7/11/2023	Withheld under s9(2)(j)
39	[EMAIL] Commercial in confidence: Catch-up	[REDACTED]	Shelley Tucker	7/11/2023	Withheld under s9(2)(j)
40	[EMAIL] Commercial in Confidence: Report back from conversation with [REDACTED]	Kirstie Hewlett	Shelley Tucker	15/11/2023	Withheld under s9(2)(j)
41	[EMAIL] RE: EXTERNAL: Re: EORC report	Shelley Tucker	[REDACTED]	17/11/2023	Withheld under s9(2)(j)
42	[EMAIL] EXTERNAL: EORC meeting with [REDACTED]	Shelley Tucker	[REDACTED]	22/11/2023	Withheld under s9(2)(j)
43	[EMAIL] EXTERNAL: Re: Commercial in confidence: [REDACTED]	Shelley Tucker	[REDACTED]	22/11/2023	Withheld under s9(2)(j)
44	[EMAIL] COMMERCIAL IN CONFIDENCE: Draft Tier 2 briefing on...towage	Andrew Saunderson, Deb Despard, Esther	Shelley Tucker	22/11/2023	Withheld under s9(2)(g)(i).

Doc #	Title of Document	To	From	Date	Proposed decision on request
		Livingston, Graham MacLean, Kenny Crawford, Kirstie Hewlett, Peter Brunt, Sharyn Forsyth			
45	[EMAIL] RE: COMMERCIAL IN CONFIDENCE: Draft Tier 2 briefing on...towage	Shelley Tucker, Graham MacLean	Andrew Saunderson	24/11/2023	Withheld under s9(2)(g)(i).
46	[EMAIL] EXTERNAL: Commercial in Confidence: [REDACTED] EORC	Shelley Tucker	[REDACTED]	28/11/2023	Withheld under s9(2)(j)
47	[EMAIL] EXTERNAL: Re: Commercial in Confidence: Maritime New Zealand Market Engagement EORC	Shelley Tucker	[REDACTED]	28/11/2023	Withheld under s9(2)(j)
48	[EMAIL] FW: In confidence free and frank briefing EORC Tier 2 briefing 2023 Draft 27 Nov	Shelley Tucker	Graham MacLean	29/11/2023	Withheld under s9(2)(g)(i) and s9(2)(i)
49	[EMAIL] FW: EXTERNAL: RE: Commercial in Confidence: EORC briefing	Shelley Tucker, Graham MacLean	[REDACTED]	30/11/2023	Withheld under s9(2)(g)(i).
50	[EXCERPT] Briefing to the Incoming Minister	Hon Simeon Brown	Maritime NZ	November 2023	Withheld under s9(2)(g)(i) and s9(2)(i)
51	[EMAIL] EXTERNAL: RE: Commercial in confidence: EORC briefing	Graham MacLean	Natasha Rave Ministry of Transport	1/12/2023	Some information withheld under s9(2)(a), out of scope

Doc #	Title of Document	To	From	Date	Proposed decision on request
52	[EMAIL] RE: In confidence free and frank briefing EORC Tier 2 briefing 2023 Draft 27 Nov	Shelley Tucker	Graham MacLean	1/12/2023	Withheld under s9(2)(g)(i).
53	[EMAIL] RE: EXTERNAL: EORC - [REDACTED]	Shelley Tucker	[REDACTED]	6/12/2023	Withheld under s9(2)(j)
54	[EMAIL] EXTERNAL: EORC - [REDACTED]	Shelley Tucker	[REDACTED]	6/12/2023	Withheld under s9(2)(j)
55	[BRIEFING] Emergency Ocean Response Capabilities	Hon Simeon Brown, Hon Matt Dooney	Maritime NZ	7/12/2023	Withheld under s9(2)(f)(iv)
56	[EMAIL] For information omny	Graham MacLean, Shelley Tucker	Scott Read	7/12/2023	Withheld under s9(2)(j)
57	[EMAIL] EXTERNAL: FW: Request for meeting re Emergency Ocean Rescue Capability: Strictly Confidential.	Shelley Tucker	[REDACTED]	7/12/2023	Withheld under s9(2)(j)
58	[EMAIL] FW: EXTERNAL: AMSA's new ETV	Shelley Tucker	Blair Simmons	7/12/2023	Some information withheld under s9(2)(a)
59	[EMAIL] EXTERNAL: RE: Commercial in Confidence: [REDACTED] EORC	Shelley Tucker	[REDACTED]	8/12/2023	Withheld under s9(2)(j)
60	[EMAIL] FW: EXTERNAL: New Emergency Towage Capability	Graham MacLean, Shelley Tucker	Justin Allan	8/12/2023	Some information withheld under s9(2)(a)
61	[EMAIL] RE: EXTERNAL: RE: Commercial in Confidence: [REDACTED] EORC	Shelley Tucker	[REDACTED]	12/12/2023	Withheld under s9(2)(g)(i)
62	[EMAIL] EXTERNAL: Letter of support - EORC	Shelley Tucker	[REDACTED]	14/12/2023	Withheld under s9(2)(i)

Doc #	Title of Document	To	From	Date	Proposed decision on request
63	[EMAIL] RE: EXTERNAL: Letter of support - EORC	Shelley Tucker	s 9(2)(b), s 9(2)(d)	14/12/2023	Withheld under s9(2)(g)(i)
64	[EMAIL] FW: EXTERNAL: MNZ - Emergency Response Vessel	Shelley Tucker	Graham MacLean	14/12/2023	Withheld under s9(2)(j)
65	[EMAIL] Re: EXTERNAL: MNZ - Emergency Response Vessel	Shelley Tucker	Graham MacLean	15/12/2023	Withheld under s9(2)(g)(i)
66	[EMAIL] Re: EXTERNAL: MNZ - Emergency Response Vessel	Graham MacLean, Shelley Tucker	Kirstie Hewlett	15/12/2023	Withheld under s9(2)(g)(i)
67	[EMAIL] Fwd: EXTERNAL: FW: M201098 Minister of Transport - NZ Emergency Response Capabilities - Maritime	Graham MacLean, Shelley Tucker	Kirstie Hewlett	15/12/2023	Withheld under s9(2)(j)
68	[EMAIL] RE: EXTERNAL: RE: URGENT FOR GRAHAM AND SHELLEY: s 9(2)(b), s 9(2)(d)	Peter Brunt	Bev Driscoll (Ministry of Transport)	15/12/2023	Withheld under s9(2)(f)(iv)
69	[EMAIL] RE: EXTERNAL: Letter of support - EORC	Shelley Tucker	s 9(2)(b), s 9(2)(d)	18/12/2023	Withheld under s9(2)(j)
70	[EMAIL] COMMERCIAL IN CONFIDENCE: MNZ - Emergency Response Vessel - report back from meeting with s 9(2)(b), s 9(2)(d)	Kirstie Hewlett, Graham MacLean	Shelley Tucker	18/12/2023	Withheld under s9(2)(i)
71	[EMAIL] Re: COMMERCIAL IN CONFIDENCE: MNZ - Emergency Response Vessel - report back from meeting with s 9(2)(b), s 9(2)(d)	Kirstie Hewlett, Graham MacLean	Shelley Tucker	18/12/2023	Withheld under s9(2)(i)
72	[EMAIL] RE: COMMERCIAL IN CONFIDENCE: FYI Correspondence from s 9(2)(b), s 9(2)(d)	Shelley Tucker	Richard Monigatti	19/12/2023	Withheld under s9(2)(g)(i) and s9(2)(h)

Doc #	Title of Document	To	From	Date	Proposed decision on request
73	[EMAIL] RE: COMMERCIAL IN CONFIDENCE: FYI Correspondence from [REDACTED]	Shelley Tucker, Kirstie Hewlett	Richard Monigatti	19/12/2023	Withheld under s9(2)(g)(i) and s9(2)(h)
74	[EMAIL] EXTERNAL: Draft [REDACTED] report [REDACTED] _NZ- ACTIVE.FID2946616]	Shelley Tucker	[REDACTED]	22/12/2023	Withheld under s9(2)(g)(i)
75	[EMAIL] RE: EXTERNAL: Draft [REDACTED] report [REDACTED] _NZ- ACTIVE.FID2946616]	Shelley Tucker	[REDACTED]	4/01/2024	Withheld under s9(2)(g)(i)
76	[EMAIL] EXTERNAL: Re: COMMERCIAL IN CONFIDENCE: Latest draft of briefing and summary of next steps	Shelley Tucker	[REDACTED]	5/01/2024	Withheld under s9(2)(j)
77	[EMAIL] Emergency offshore response capability briefing as at 4 January 2024	Shelley Tucker	Kirstie Hewlett	5/01/2024	Withheld under s9(2)(g)(i)
78	[EMAIL] Re: Latest draft of briefing and summary of next steps	Shelley Tucker	Kirstie Hewlett	5/01/2024	Some information withheld under s9(2)(a) and s9(2)(j)
79	[EMAIL] RE: EXTERNAL: Re: COMMERCIAL IN CONFIDENCE: Latest draft of briefing and summary of next steps [REDACTED] _NZ- ACTIVE.FID2946612]	Shelley Tucker	[REDACTED]	5/01/2024	Withheld under s9(2)(g)(i)
80	[EMAIL] EXTERNAL: RE: COMMERCIAL IN CONFIDENCE: Latest draft of briefing and summary of next steps	Shelley Tucker	[REDACTED]	5/01/2024	Withheld under s9(2)(j)

Doc #	Title of Document	To	From	Date	Proposed decision on request
81	[EMAIL] Re: EXTERNAL: RE: COMMERCIAL IN CONFIDENCE: Latest draft of briefing and summary of next steps	Shelley Tucker	Kirstie Hewlett	5/01/2024	Withheld under s9(2)(g)(i)
82	[EMAIL] COMMERCIAL IN CONFIDENCE: Handover for EORC briefing	Peter Brunt, Kirstie Hewlett	Shelley Tucker	6/01/2024	Withheld under s9(2)(g)(i) and s9(2)(i)
83	[EMAIL] Fwd: In confidence free and frank briefing EORC Tier 2 briefing 2023 Draft 27 Nov	Peter Brunt	Shelley Tucker	7/01/2024	Withheld under s9(2)(g)(i)
84	[BRIEFING] Emergency Ocean Response Capabilities -- Next steps	Hon Simeon Brown	Maritime NZ	9/01/2024	Withheld under s9(2)(f)(iv)
85	[EMAIL] RE: EXTERNAL: MNZ - Emergency Response Vessel	Graham MacLean	s 9(2)(b), s 9(2)(c)	16/01/2024	Withheld under s9(2)(g)(i)
86	[EMAIL] RE: EXTERNAL: Re: Catch-up to discuss next steps on ETV work	Shelley Tucker	s 9(2)(b), s 9(2)(c)	16/01/2024	Withheld under s9(2)(g)(i)
87	[EMAIL] RE: COMMERCIAL IN CONFIDENCE: FYI Correspondence from s 9(2)(b), s 9(2)(c)	Richard Monigatti	Shelley Tucker, Dave Whiteridge	22/01/2024	Withheld under s9(2)(g)(i) and s9(2)(h)
88	[EMAIL] COMMERCIAL IN CONFIDENCE: Completing handover, Emergency Response Ocean Capabilities (EORC) (Email number 1)	Graham MacLean, Dylan Page	Shelley Tucker	25/01/2024	Withheld under s9(2)(g)(i) and s9(2)(i)
89	[EMAIL] COMMERCIAL IN CONFIDENCE: Completing handover, Emergency Response Ocean Capabilities (EORC) (Email number 2)	Graham MacLean, Dylan Page	Shelley Tucker	25/01/2024	Withheld under s9(2)(g)(i) and s9(2)(i)

Doc #	Title of Document	To	From	Date	Proposed decision on request
90	[EMAIL] RE: COMMERCIAL IN CONFIDENCE: Completing handover, Emergency Response Ocean Capabilities (EORC) (Email number 2)	Graham MacLean, Dylan Page	Shelley Tucker	26/01/2024	Withheld under s9(2)(g)(i) and s9(2)(i)
91	[EMAIL] Re: EXTERNAL: Maritime New Zealand Market Engagement EORC - [REDACTED]	Shelley Tucker, Graham MacLean, Dylan Page	[REDACTED] s 9(2)(g), s 9(2)(i)	31/01/2024	Withheld under s9(2)(i)
92	[EMAIL] EXTERNAL: COMMERCIAL IN CONFIDENCE: FINAL [REDACTED] NZ-ACTIVE.FID2946616]	Graham MacLean	[REDACTED] s 9(2)(g), s 9(2)(i)	2/02/2024	Withheld under s9(2)(g)(i)
93	[EMAIL] Emergency Ocean Going Towage	Helen White, Minister Brown's Office	Kirstie Hewlett, Maritime NZ	2/02/2024	Withheld under s9(2)(g)(i)
94	[BRIEFING] Update on Emergency Ocean Response Capabilities	Hon Simeon Brown, Hon Matt Doocoy	Maritime NZ	1/3/2024	Withheld under s9(2)(f)(iv)

**From:** [Daniel Mitchell](#)  
**To:** [Shelley Tucker](#); [Kate Rose](#)  
**Cc:** [Natasha Rave](#); [C Van Der Meulen](#); [Kirstie Hewlett](#)  
**Subject:** EXTERNAL: RE: [SEEMAIL] COMMERCIAL IN CONFIDENCE: Slide pack and cover memo of EORC  
**Date:** Monday, 24 July 2023 9:23:05 am  
**Attachments:** [image001.jpg](#)

**CAUTION:** This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Thanks Shelley, noted.

Cheers,

**Daniel Mitchell** (he/him) | Acting Private Secretary (Transport)

[Daniel.Mitchell@parliament.govt.nz](mailto:Daniel.Mitchell@parliament.govt.nz) | § 9(2)(a)

**Office of Hon Kiri Allan MP**

**Minister of Justice | Minister for Regional Development | Associate Minister of Transport**

Private Bag 18041 | Parliament Buildings | Wellington 6160 | New Zealand

Office Phone: § 9(2)(a) Email: [K.Allan@ministers.govt.nz](mailto:K.Allan@ministers.govt.nz)

**From:** Shelley Tucker <[Shelley.Tucker@maritimenz.govt.nz](mailto:Shelley.Tucker@maritimenz.govt.nz)>

**Sent:** Friday, 21 July 2023 5:50 PM

**To:** Daniel Mitchell <[Daniel.Mitchell@parliament.govt.nz](mailto:Daniel.Mitchell@parliament.govt.nz)>; Kate Rose <[Kate.Rose@parliament.govt.nz](mailto:Kate.Rose@parliament.govt.nz)>

**Cc:** Natasha Rave <[n.rave@transport.govt.nz](mailto:n.rave@transport.govt.nz)>; C Van Der Meulen <[C.VanDerMeulen@transport.govt.nz](mailto:C.VanDerMeulen@transport.govt.nz)>; Kirstie Hewlett <[Kirstie.Hewlett@maritimenz.govt.nz](mailto:Kirstie.Hewlett@maritimenz.govt.nz)>

**Subject:** [SEEMAIL] COMMERCIAL IN CONFIDENCE: Slide pack and cover memo of EORC

**COMMERCIAL IN CONFIDENCE**

Good evening Daniel,

Thank you for your email of 18 July, regarding advice for the Minister on Emergency Ocean Response Capabilities (towage).

Please find attached a short cover memo and the detailed slide pack we prepared for the Minister, for the Office to convey to Minister Allan when you can. We took some additional time this week to edit the pack to make it more intuitive as a read-only product (as opposed to it being presented). We have set out in the cover memo the matters it would be useful to receive any thoughts or reflections from the Minister on.

**Please note that the briefing/slide set contain some very commercially sensitive material, so care is needed with the handling of this material please.**

We will continue work on the fuller written report for the Minister, although it will cover the same areas of focus as the detailed slide pack. We expect to provide this to the Minister at the end of next week.

Many thanks,

Shelley

**Shelley Tucker** | Deputy Chief Executive Response Security and Safety Services (Acting)

**Maritime New Zealand** | Wellington  
*Nō te rere moana Aotearoa*

M s 9(2)(a) | W maritimenz.govt.nz  
[saferboating.org.nz](http://saferboating.org.nz)  
MRT0038 Email Signature Summer 22-23



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RELEASED UNDER THE OFFICIAL INFORMATION ACT 1982

**From:** [Daniel Mitchell](#)  
**To:** [Shelley Tucker](#)  
**Cc:** [Kirstie Hewlett](#); [Natasha Rave](#)  
**Subject:** EXTERNAL: RE: COMMERCIAL IN CONFIDENCE: Slide pack and cover memo of EORC - Minister O'Connor  
**Date:** Friday, 28 July 2023 12:16:25 pm  
**Attachments:** [image001.jpg](#)

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Thanks Shelley, not a problem, and noted re: commercial sensitivity.

Cheers,  
Daniel.

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**From:** Shelley Tucker <[Shelley.Tucker@maritimenz.govt.nz](mailto:Shelley.Tucker@maritimenz.govt.nz)>  
**Sent:** Friday, 28 July 2023 12:12 PM  
**To:** Daniel Mitchell <[Daniel.Mitchell@parliament.govt.nz](mailto:Daniel.Mitchell@parliament.govt.nz)>  
**Cc:** Kirstie Hewlett <[Kirstie.Hewlett@maritimenz.govt.nz](mailto:Kirstie.Hewlett@maritimenz.govt.nz)>; Natasha Rave <[n.rave@transport.govt.nz](mailto:n.rave@transport.govt.nz)>  
**Subject:** COMMERCIAL IN CONFIDENCE: Slide pack and cover memo of EORC - Minister O'Connor  
**Importance:** High

**COMMERCIAL IN CONFIDENCE**

Hi Daniel

Sorry this is a bit late.

As agreed, please find attached the towage slide pack, and cover memo for Minister O'Connor. We've also included, with the cover memo, a copy of the March briefing we provided to Ministers Allan and Wood.

Can I just emphasise again the very commercially sensitive nature of some of the content in these slides, and the need for care with handling the documents.

Many thanks,

Shelley

**Shelley Tucker** | Deputy Chief Executive Response Security and Safety Services (Acting)

**Maritime New Zealand** | Wellington  
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**From:** [Shelley Tucker](#)  
**To:** [Lizzy Cohen](#); [Executive Team](#)  
**Subject:** RE: Please add to August Directors Report attached  
**Date:** Monday, 31 July 2023 5:31:59 pm  
**Attachments:** [image002.jpg](#)  
[image003.jpg](#)

---

Hi Lizzy and Kirstie

Sorry, I couldn't access this filemate document either, so here are my draft contributions.

Please note:

- **Kirstie** – I don't propose we set out in your report what our advice on towage was, given the commercially sensitive nature of the proposals which means we'd need to classify the Director's report – we can verbally brief them instead?

- **Out of Scope**  
[Redacted]

- **Out of Scope**  
[Redacted]

- **Out of Scope**  
[Redacted]

**Emergency Ocean Response Capabilities (towage)**

As we have previously briefed you, New Zealand has very limited capability to tow vessels that encounter difficulties while at sea (i.e. beyond harbour limits).

The underlying problem is that participants in the maritime sector, such as port companies and vessel owners/operators, individually lack incentives to invest in emergency ocean response capabilities (EORC) even though, collectively, they and the public would benefit from such capability.

And while issues with engines and maintenance used to be rare we, and other jurisdictions, have seen an increase in vessels with maintenance issues involving engine failure or other issues which have led to actual, or near miss events and have needed, ocean-going towage capabilities (for example Kaitaki, La Richardias, <sup>s 9(2)(b)(ii)</sup> [Redacted] and Shiling over the last year).

These incidents have raised again the question of whether New Zealand's ocean-going emergency towage capability for large vessels is adequate.

Earlier this year, Ministers agreed to receive advice on potential options to increase our ocean-going emergency towage capability, with a focus on potential solutions for the Cook Strait in the first instance.

We have recently provided preliminary advice to the Associate Minister of Transport's Office



about potential options, and have asked to meet with him to discuss this work in detail with him.

Out of Scope

[REDACTED]

Out of Scope

[REDACTED]

Thanks,

Shelley

**Shelley Tucker** | Deputy Chief Executive Response Security and Safety Services (Acting)

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**From:** Lizzy Cohen <Lizzy.Cohen@maritimenz.govt.nz>  
**Sent:** Wednesday, 26 July 2023 12:23 pm  
**To:** Executive Team <ExecutiveTeam@maritimenz.govt.nz>; Jon Burke <Jon.Burke@maritimenz.govt.nz>; Caroline Gall <Caroline.Gall@maritimenz.govt.nz>  
**Subject:** Please add to August Directors Report attached

Kia ora koutou

Thank you for your input this morning on the August Board meeting.

Please find attached a link to the Directors report. **Out of Scope**  
[Redacted]  
[Redacted] Would you/your staff please add in the content by next Wednesday 2 August, 12noon so we can discuss as needed at the ELT Board review meeting on 3 August.

- **Out of Scope**  
[Redacted]
- Offshore emergency response capabilities (Shelley)
- **Out of Scope**  
[Redacted]
- **Out of Scope**  
[Redacted]
- **Out of Scope**  
[Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

[Redacted]

Ngā mihi  
Lizzy

**Lizzy Cohen** | Senior Governance Advisor  
**Maritime New Zealand** | Wellington  
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cid:image001.jpg@01D99479.3EA20720



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**From:** [Vince Cholewa](#)  
**To:** [Shelley Tucker](#); [Sharyn Forsyth](#)  
**Subject:** For comment: Draft media reply about emergency towage  
**Date:** Wednesday, 1 November 2023 4:21:46 pm  
**Attachments:** [image001.jpg](#)

---

Hi Shelley and Sharyn

Sean O'Brien, Press Secretary to the Associate Minister of Transport, Damien O'Connor, called this afternoon asking if Maritime NZ would reply to NZME reporter Nick James. Mr James has asked about the emergency towage report. s 9(2)(g)(i)

For your comment, my suggested response to Sean is that he is welcome to refer Mr James to us and if he does, Maritime NZ's reply to Mr James would be:

Maritime NZ has provided advice to the Associate Minister's office and will brief the new Minister or Associate Minister if requested. Your request is best directed to the Associate Minister's office and the incoming Government.

Our recent previous replies were:

28/09/2023

Reply to Dave MacIntyre, NZ Shipping Gazette

Hi Dave

The Associate Minister of Transport Damian O'Connor's office is handling requests about the advice.

Cheers,  
Adam

12/09/2023

Reply to Nick James, NZME

Hi Nick,

Best to direct this request to the Associate Minister of Transport Damian O'Connor

Cheers,

Adam

Best regards

Vince

Vince Cholewa | Principal Advisor Communication, Marketing and Media

**Maritime New Zealand**

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**From:** [Natasha Rave](#)  
**To:** [Graham MacLean](#)  
**Cc:** [Shelley Tucker](#); [C Van Der Meulen](#)  
**Subject:** EXTERNAL: RE: Commercial in confidence: EORC briefing  
**Date:** Friday, 1 December 2023 12:16:27 pm  
**Attachments:** [image001.png](#)  
[image002.jpg](#)  
[image003.jpg](#)  
[EORC Tier 2 BIM Draft as at 30 November 2023 Clean Copy MoT.docx](#)

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Hi Graham,

Apologies for the delay in getting this back to you. We've been waylaid this morning on another matter and in the short time I've been able to look at this, I do not have any substantive comments, and the Ministry has seen most of this information sent to the previous government.

Thank you for sending this to us to review.

Natasha

**Dr Natasha Rave**

Kaiwhakahaere – Te Aumangea me te Haumarutanga | Manager – Resilience and Security  
Te Pūnaha Waka me ngā Whakaritenga | System and Regulatory Design

**Te Manatū Waka | Ministry of Transport**

T: + s 9(2)(a) | E: [n.rave@transport.govt.nz](mailto:n.rave@transport.govt.nz) | [www.transport.govt.nz](http://www.transport.govt.nz)



\*Please note I am available from 8am to 4pm daily.

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**From:** Graham MacLean <[Graham.MacLean@maritimenz.govt.nz](mailto:Graham.MacLean@maritimenz.govt.nz)>

**Sent:** Thursday, November 30, 2023 4:01 PM

**To:** Natasha Rave <[N.Rave@transport.govt.nz](mailto:N.Rave@transport.govt.nz)>

**Cc:** Shelley Tucker <[Shelley.Tucker@maritimenz.govt.nz](mailto:Shelley.Tucker@maritimenz.govt.nz)>

**Subject:** RE: Commercial in confidence: EORC briefing

Kia ora Natasha,

Thanks for the message earlier in the week. I look forward to meeting you early in the New Year.

As Shelley has outlined we are consulting the Tier 2 briefing for emergency towage with TMW. See attached. Given tight timelines, we aim to submit tomorrow, and the fact that this is a Tier 2 briefing we are sharing primarily for your awareness. If there is anything in particular you wish to provide feedback on then please do so by midday tomorrow.

Many thanks,

Ngā mihi

Graham MacLean  
Deputy Chief Executive, Response Security and Safety Services (RSSS)

M s 9(2)(a) | E [Graham.MacLean@maritimenz.govt.nz](mailto:Graham.MacLean@maritimenz.govt.nz) | W [maritimenz.govt.nz](http://maritimenz.govt.nz)

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**From:** Shelley Tucker <[Shelley.Tucker@maritimenz.govt.nz](mailto:Shelley.Tucker@maritimenz.govt.nz)>  
**Sent:** Tuesday, 28 November 2023 8:41 am  
**To:** Natasha Rave <[n.rave@transport.govt.nz](mailto:n.rave@transport.govt.nz)>  
**Cc:** Graham MacLean <[Graham.MacLean@maritimenz.govt.nz](mailto:Graham.MacLean@maritimenz.govt.nz)>  
**Subject:** Commercial in confidence: EORC briefing

Hi Natasha (copying in Graham)

We're aiming to send a Tier 2 briefing over to the new Minister/s on towage this week. We have a draft paper ready, which is 95% the same, in terms of content, as the slide pack we sent over earlier this year. The main changes are that it's in a traditional briefing form, and has a bit of detail about the current phase of work which are the commercial in confidence discussions with a few operators – but the paper doesn't speak to the outcomes of those conversations which are ongoing.

We would like TMW to have a chance to review but obviously the turnaround will be tight (we'd aim to get a draft over tonight or tomorrow morning) and we'd need any feedback by Thursday sorry. Noting this, and as covered above, it's significantly the same as what you've previously seen and were happy with, just in a different format.

Thanks

Shelley

**Shelley Tucker** | Chief Advisor Partnerships

**Maritime New Zealand** | Wellington  
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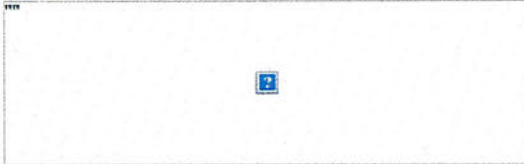
From: [Blair Simmons](#)  
To: [Shelley Tucker](#); [Graham MacLean](#)  
Cc: [Incident Controllers](#)  
Subject: FW: EXTERNAL: AMSA's new ETV  
Date: Thursday, 7 December 2023 6:24:47 pm  
Attachments: [image001.jpg](#)  
[image003.jpg](#)  
[image004.jpg](#)

Doc 56

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Received overnight from Max:

Wednesday, December 6, 2023 - 14:30



With the signing of a contract, the Australian Maritime Safety Authority (AMSA) has secured an enhanced future first response capability to protect the marine environment and mariners in the Torres Strait and Great Barrier Reef. Smit Lamnalco, a world leader in marine towage and support services, and an employer of 340 Australian seafarers and shoreside workers, will provide that enhanced capability from July 2024, after the current contract ends.

AMSA Executive Director Response Mark Morrow said the new dedicated emergency towage vessel would replace the existing *Coral Knight*, offering a more modern build with a 46% increase in bollard pull power (120 tonnes versus 82 tonnes) to tow bigger ships, and a greater top speed for a faster response time.

Smit Lamnalco will provide an interim vessel to protect the Torres Strait and Great Barrier Reef for the first 2 years of the 10-year contract, while the dedicated vessel is built. The interim vessel will also have the enhanced capability of an increased bollard pull of 100 tonnes and a faster top speed. The dedicated vessel is expected to come online in mid-2026.

"Unprecedented pressures on the global maritime industry and powerful economic drivers are seeing the rise of bigger ships which can carry more cargo than ever before," Mr Morrow said.

"While this is good news for economies, it must be matched with an increase in emergency response capability which can ensure the continued protection of Australia's precious marine environments, the mariners who live and work in them and local communities.

In addition to an increased bollard pull and greater top speed, both the interim and dedicated Smit Lamnalco vessels will also have an extra crew complement, totalling 12 crew members.

The dedicated vessel will also be more fuel efficient than its predecessor, the *Coral Knight*, with a hybrid propulsion system that allows the power generation system to be optimised for the desired operational profile and speed. Consideration has also been given in the design stage for the use of methanol as an alternative future fuel source which aligns with the global push to reduce emissions and decarbonise shipping.

"Our commitment to *safe and clean seas, and saving lives* is unwavering. That is why we have secured this enhanced capability via a contract with Smit Lamnalco. The *Coral Knight* has served us well for the last 10 years, and this new ship will serve our future needs.

Smit Lamnalco Managing Director for Australia and Papua New Guinea, David Fethers said the company was delighted to have been chosen to provide this critical service to AMSA.

"Having delivered on a number of successful casualty responses in recent times within the region, we know the operational task sits well within our capability. The Robert Allen designed RASalvor 6500 will be a game changer in terms of first-response capability, as well as environmental sustainability," Mr Fethers said.

Follow AMSA on [social media](#) for updates on its new ship.

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Rendered image of new dedicated AMSA emergency towage capability. Robert Allen design. RaSalvor 6500 model.

ENDS  
Download [media release](#)  
Media Enquiries: [media@amsa.gov.au](mailto:media@amsa.gov.au) or 1300 624 633

Ngā mihi

**Blair Simmons** ([he/him](#)) | Manager – General Regulatory Operations  
Central Region  
**Maritime New Zealand | Tauranga**

M [s 9\(2\)\(a\)](#) | E [blair.simmons@maritimenz.govt.nz](mailto:blair.simmons@maritimenz.govt.nz) | W [maritimenz.govt.nz](http://maritimenz.govt.nz)

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**From:** Mifsud, Max [s 9\(2\)\(a\)](#)  
**Sent:** Thursday, 7 December 2023 13:55  
**To:** Blair Simmons <[Blair.Simmons@maritimenz.govt.nz](mailto:Blair.Simmons@maritimenz.govt.nz)>; Dave Whiteridge <[Dave.Whiteridge@maritimenz.govt.nz](mailto:Dave.Whiteridge@maritimenz.govt.nz)>; Rose Mein <[Rose.Mein@maritimenz.govt.nz](mailto:Rose.Mein@maritimenz.govt.nz)>  
**Subject:** EXTERNAL: AMSA's new ETV

AMSA's new ETV contract to replace Coral Knight:

<https://media.amsa.gov.au/media-release/future-emergency-response-vessel-secured-torres-strait-and-great-barrier-reef>



**Max Mifsud | Director, National Maritime Affairs Secretariat**  
**Ministry of Financial Services and Commerce, Cayman Islands Government**

[s 9\(2\)\(a\)](#)

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**From:** [Justin Allan](#)  
**To:** [Blair Simmons](#); [Christine Healy](#); [David Billington](#); [Graham MacLean](#); [Justin Allan](#); [Natasha Hallett](#); [Scott Read](#); [Shelley Tucker](#)  
**Subject:** FW: EXTERNAL: New Emergency Towage Capability  
**Date:** Friday, 8 December 2023 12:18:58 pm  
**Attachments:** [AMSA and Smit Lamnalco - Joint media release - Future emergency response vessel secured for Torres Strait and GBR - APPROVED.pdf](#)  
[image002.jpg](#)

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**From:** McEvoy, Kevin <[REDACTED]>  
**Sent:** Friday, 8 December 2023 12:17 pm  
**To:** Justin Allan <[Justin.Allan@maritimenz.govt.nz](mailto:Justin.Allan@maritimenz.govt.nz)>  
**Subject:** EXTERNAL: New Emergency Towage Capability

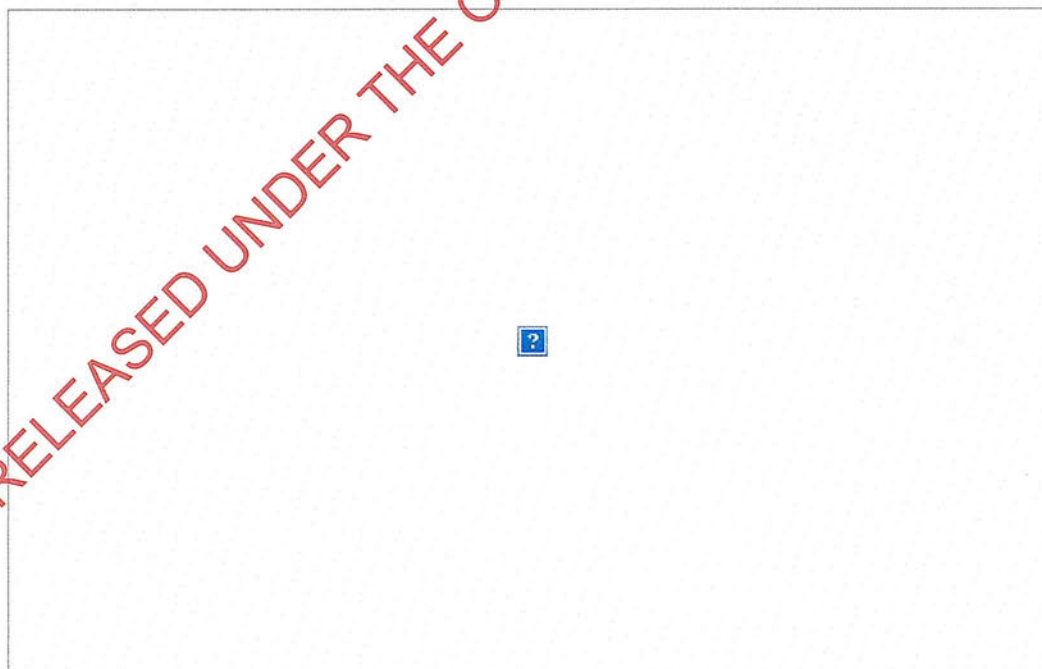
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As discussed this morning



**Kevin McEvoy**  
Acting EXECUTIVE DIRECTOR  
RESPONSE DIVISION  
AUSTRALIAN MARITIME SAFETY AUTHORITY

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**From:** [Kirstie Hewlett](#)  
**To:** [Shelley Tucker](#)  
**Subject:** Re: Latest draft of briefing and summary of next steps  
**Date:** Friday, 5 January 2024 10:40:31 am  
**Attachments:** [image001.jpg](#)

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Hi

This all looks fine. I suggest though once you have the paper done you just send to Peter, Natasha and Bronwyn all at once asking for any feedback to be sent to Peter and ccd to us both. Then MoT has it first thing Monday.

I will also ring Peter first thing Monday give him an update of where everything is at, answer any questions, and work out how he and I can get this through next week.

Thanks for everything and cross fingers something good happens.

Kirstie

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**From:** Shelley Tucker <Shelley.Tucker@maritimenz.govt.nz>  
**Sent:** Friday, January 5, 2024 10:14 AM  
**To:** Kirstie Hewlett <Kirstie.Hewlett@maritimenz.govt.nz>  
**Subject:** Latest draft of briefing and summary of next steps

Hi there,

So, here is a summary of next steps as discussed this morning. Latest draft of paper is attached.

The next steps as I have recorded them are:

- Shelley to prepare an updated clean copy of paper (completed)
- Kirstie to contact Bronwyn, brief her on the Minister's request, and review action for MoT on Monday (completed)
- Shelley to invite s 9(2)(i) and s 9(2)(j) to review paper – for showstoppers only and review must be completed by COP today (waiting to hear back from both)
- Shelley will then prepare a further draft, and send this to Peter by first thing Monday morning at the latest (along with contact details for s 9(2)(j))
- Peter will send the paper to Bronwyn for review on Monday (same day turnaround)
- Peter will discuss any comments from MoT with Kirstie then finalise the paper, including getting final format check and proof done – to be completed by Monday COP/Tuesday morning
- Peter will then send the final paper to Helen White and Tony Frost in Minister's office on Tuesday

Thanks,

Shelley

**Shelley Tucker** | Chief Advisor Partnerships

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